Project Summary Analysis Proforma File Name: Fischers Hardware

Store Size		
	Total Square Feet	25,000
	Retail/Selling Square Feet	20,000

Investment Summary Sources of Funds	
Cash Investment \$	\$300,000
Borrowed Funds \$1,800,000	1,800,000
Uses of Funds/Total Development Costs \$2	\$2,478,000
(Less Branching out Discount)	\$0
evelopment Costs	\$2,478,000
Additional Working Capital -\$	-\$378,000
(Development Costs+Working Capital) / Retail SF \$	105.00

	Break Even				Sales	Retail Sales	0,
	Sales	Planned Sales:	% Increase	Turns	Per Foot	Per Foot	GMRO
Ϋ́	\$4,812,143	\$4,995,599	0%	2.50	\$199.82	\$249.78	1.90
Yr 2		\$5,245,379	5%	2.93	\$209.82	\$262.27	
۲rs	\$4,488,293	\$5,402,740	3%	3.01	\$216.11	\$270.14	2
۲n′	\$4,616,889	\$5,564,822	3%	3.11	\$222.59	\$278.24	5
Y t	\$4,749,010	\$5,731,767	3%	3.20	\$229.27	\$286.59	2
Yr 6		\$5,903,720	3%	3.29	\$236.15	\$295.19	2
7 Y		\$6,080,831	3%	3.39	\$243.23	\$304.04	2
Yr 8	\$5,103,876	\$6,263,256	3%	3.49	\$250.53	\$313.16	2
Yr s		\$6,451,154	3%	3.60	\$258.05	\$322.56	2.85
:	91	\$6,644,689	3%	3 71	\$265.79	\$332.23	2.0

	430000	Significant					7			
Yr10	Yr 9	۲ _′ 8	Yr 7	Yr 6	Yr 5	Yr 4	Yr 3	Yr 2	<u></u>	
\$1,094,276	\$965,881	\$848,739	\$710,343	\$580,166	\$458,320	\$344,563	\$238,657	\$122,627	(\$186,600)	Beg Balance
\$138,147	\$128,395	\$117,142	\$138,396	\$130,177	\$121,846	\$113,757	\$105,906	\$116,030	\$309,227	Flow
\$1,232,423	\$1,094,276	\$965,881	\$848,739	\$710,343	\$580,166	\$458,320	\$344,563	\$238,657	\$122,627	End Balance

Cash:

	Rate:	4	oyees:
	ained.	** - All earnings are retained.	
18%	3,374,241	Yr 10	
20%	2,934,231	Yr 9	
22%	2,516,501	Yr 8	
23%	2,121,569	Yr 7	
26%	1,769,092	Yr 6	
30%	1,438,594	Yr 5	
36%	1,129,373	Yr 4	
45%	840,423	Yr 3	
61%	570,791	Yr 2	
9%	319,752	Yr 1	
ROE (%)	Equity**:	Shareholder Equity**:	

	Net Profit	ofit*:	% of Sales
	۲ _۲ 1	\$27,434	0.5%
41	Yr 2	\$348,665	6.6%
	 Yr 3	\$374,489	6.9%
	Yr 4	\$401,319	7.2%
	Yr 5	\$429,474	7.5%
	Yr 6	\$459,026	7.8%
	Yr7	\$489,551	8.1%
	Yr 8	\$548,516	8.8%
	Yr 9	\$580,181	9.0%
	Yr 10	\$611,124	9.2%

* - Net Profit Before Taxes

Low: \$0 Avg: \$5,000,000 High: \$0

Est. Total Sales:

Total Operating Expenses Net Operating Profit (Loss) Current Ratio Debt Service Coverage Ratio Return On Assets
3.40 0.6% 0.6%
3.40 1.98 7.0%
3.53 2.05 7.3%
3.66 2.12 7.5%
7.5% 3.80 2.19 7.7%
3.93 2.26 8.0%
4.06 2.34 8.2%
4.12 2.40 8.8%
4.20 2.49 8.9%
4.27 2.57 8.9%

Project Summary Analysis Proforma File Name: Fischers Hardware

Ver Octobe	516,749	516,772	515,015	80/910	014,8/8	014,454	019,000	010,510	100		The second secon
	455,388	428,852	402,455	_	235,761	210,739	187,085	164,710	143,277 508,194	-68,738 314,372	EBITDA
	7.9%	7.9%	7.8%	5.8%	5.6%	5,4%	5.2%	5.0%	4.8%	0.9%	Heruit On Assets
	N 15	N D.	2 0 2 0 4	20.00	2.04	2.04	2.09	2.02	2.02	1.26	Debt Service Coverage Ratio
	3	1	1	3	3	n ñ	n B	4.	4.71	4.44	Curent Ratio
	7.5%	7.4%	7.4%	4.8	52%	5,4%	0.0%	4	***		
	37.8%	37.6%	37.4%	39.2%	38.1%	38.9%	20,8%	30.7%	4 70.7 %	0.9%	Net Operating Profit (Loss)
	3.6%	3.5%	3.5%	5.4%	5.5%	5.5%	5.6%	5.6%	30.0%	44 30	Total Operating Expenses
	2.5%	2.5%	2.5%	2,5%	2.5%	2.4%	2.4%	10.4%	2.4%	1,4%	Total Garages Typeson
	11.9%	11.8%	11.7%	11.6%	11.5%	11.4%	11.3%	11.3%	11.2%	31.1%	Total Advantage Cost
	19.8%	19.7%	19.7%	19.7%	18.6%	19,6%	19.5%	19.5%	19.5%	18,4%	Total Courts
	44 29%	44 2%	44.2%	44.2%	44.2%	44.2%	44.2%	44.2%	44.2%	43.2%	Gloss wargin Dollars with Branching Out Discount
	AT-10	14.2% 14.2%	82 PB	Yr.7	Yr.6 44.2%	¥1.2%	42% FE	4.2% F.3	¥r.2%	43.2%	Gross Margin Dollars
											Redice
				1							
					\$14	18	Part Time (20hr)			\$0	Tight.
					\$18	ಪ -	Full Time			\$5,000,000	Ag
					Flate:	_	Manager(s)			8	Low:
	T III			1							Est Total Sales:
1.5%	Y TO \$454 DAS	Net Profit Before Taxes		17%	2,070,211 stained.	· All samings are retained.	٠,	4	1		A STATE OF THE PARTY OF THE PAR
7.4%	\$452,787	Yr9		1 28	2,342,160	6.45		\$1,352,755	\$59,347	\$1,283,407	Yrio
7.4%	\$440,709	Yra		22%	2,016,154	Yr 8		\$1,229,799	\$65,298	\$1,103,502	اران 10 م
5.4%	\$313,425	Yr7	-	18%	1,698,843	Y: 7		\$1,163,502	\$123,675	\$1,039,827	7:7 7:7
5.1% 8.2%	\$200,782	V, 8		2606	1 473 177	∵ 5		\$1,039,827	\$127,622	\$912,204	Yr6
5.0%		Yr4		26%	1,050,683	Yr 4		FOC 5168	\$130,987	\$781,317	Y15
4.9%	\$262,159	Yr 3			853,274	۲r3		6701 247	\$133.51T	\$647.479	
4.7%	\$250,432	Yr2			664,520	Yr2		\$510,960	\$131,541	\$510 oco	Vr. a
0.5% 0.5%	Yr1 \$47,513	ALT AND		10% (%)	484,209	Yr1 484		\$379,420	\$208,320	\$170,100	, , ,
	1 1		,			7	7	Find Release	Flow	Bea Balance	Cash;
2.15	\$304.14	\$243.31	2.72	N 28	\$6,204,461	\$5,304,196	Yr 10			\$ 115.00	(Development Costs+Working Capital) / Retall SF
2.11	\$298.18	\$238.54	2.66	2%	\$5,963,534	\$5,039,335	٧r8			\$29,200	AND SUNISHED SERVICES
2.07	\$292.33	98.EEG	261	% & % &	\$5,846,602	\$5,180,012	Yr7			\$2,270,800	Net Uses of Funds/Total Development Costs
3 .6	82,0828	\$224.78	a c	بر د ع	\$5,734 063	\$5,054,126	Yr6			8	(Less Branching our Discount)
1.95	\$275.47	\$220.38	2,46	% 5%	\$5,508,384	\$4,842,262	Yr 4			\$2.270.800	Uses of Funds/Total Dayslopment Costs
1.0	\$270.07	\$216,05	2.41	2%	\$5,401,357	\$4,735,054	Yr 3			\$1,850,000	Somowed I-unds
1 1	27 790%	\$217.00	236	% <u>5</u>	\$5,295,448	\$4,630,830	¥r2-			\$450,000	Cash Investment
GMHOI	Per Foot	Per Foot	Turns	% increses	Planned Sales:		<u> </u>				Sources of Funds
	Retail Sales	Seles		**************************************		Break Even					Investment Summery
				100	1/1/09	tail Sales:	Sturting Month Retail Sales:			20,000	Retail/Selling Square Feet
										25 200	
											Store Size

		h		ं	ANGE ME
	Debt:	Gross Margin Dollars Gross Margin Dollars with Branching Out Discount Total Payroll Costs Total Occupancy Cost Total Advertising Costs Total General Expenses Total Operating Profit (Loss) Net Operating Profit (Loss)	Est. Total Sales:	Cash:	Total Square Feat Investment Summary Sources of Funds Cash Investment Borrowed Funds Cuss of Funds/Total Development Costs (Less Spanching on Discount) Net Uses of Funds/Total Development Costs Additional Working Capital (Development Costs+Working Capital) / Retail SF
EBITOA	Current Ratio Debt Service Coverage Ratio Return On Assets	Gross Margin Dollars with Branching Out Discount Total Payroll Costs Total Occupancy Cost Total Advertising Costs Total General Expenses Total Operating Profit (Loss)	Low: Avg: High:	1 Y100 Y100 Y100	re Feet re Feet stiment stiment stiment
-114,477 232,582	6,59 0.92 0.1%	45.2% 45.2% 20.8% 12.0% 2.8% 8.3% 0.0%	\$000,000 \$5,000,000 \$0	Bag Balance \$198,100 \$209,728 \$256,818 \$303,984 \$303,984 \$346,893 \$347,665 \$444,617 \$433,593 \$417,830	25,000 20,000 20,000 \$4,80,000 \$1,860,000 \$2,242,800 \$2,242,800 \$2,72,200 \$1,15,00
65,819	6.53 1.57 5.6%	45.5% 45.5% 20.8% 12.1% 2.8% 5.2% 41.0% 3.5%		Flow \$11,628 \$47,089 \$47,146 \$42,729 \$37,989 \$37,980 \$22,883 \$27,061 (\$11,024) (\$16,763) (\$22,030)	
304 213	6,35 3,68 5,9%	YF3 45.5% 45.5% 20.9% 12.2% 2.8% 6.2% 41.1%		End Balance \$209,726 \$266,818 \$303,964 \$343,693 \$417,555 \$444,517 \$433,583 \$417,850 \$431,583	
104,583	6,16 1.56 6,3%	5.2% 45.5% 45.5% 12.3% 20.9% 2.29% 5.29% 41.3% 5.7%	Employees: Manager(s) Full Time Part Time (20hr)	2	Starting Month Retail Sales: Break Eve Sales
125,629	5,98 1,56 6.7%	<u>Yr.s</u> 45.5% 45.5% 21.0% 112.4% 2.5% 2.19% 41.4% 3.8%	₩ 50 €	Shareholder Equity*** Yr 1 451 Yr 2 576 Yr 3 946 Yr 6 1,143 Yr 7 1,303 Yr 8 1,550 Yr 9 1,804 Yr 10 2,064 Yr 10 2,064	E 00000-4-00
147,983	5,74 1,55 7,2%	7r.6 45.5% 45.5% 21.0% 21.0% 21.0% 5.1% 41.5% 41.5%	Rate: \$120,000 \$18 \$14 \$14	r Equity**; 451,277 675,818 707,007 845,014 990,218 1,143,030 1,303,532 1,550,879 1,560,879 1,804,777 2,054,979	1/1/09 Planned Sales: \$4,847,628 \$4,844,580 \$5,043,472 \$5,144,347 \$5,247,228 \$5,352,173 \$5,568,401 \$5,568,401 \$5,793,384
171,244	5.51 1.54 7.6%	<u>Yr7</u> 45.5% 45.5% 21.0% 12.8% 12.8% 5.1% 41.6%	б _{адагород} нователна по в В	ROE (%) 0% 30% 26% 23% 19% 19% 17% 20%	% Increase 0% 2% 2% 2% 2% 2% 2%
305,283	5.18 1.53 11.5%	45.5% 45.5% 21.1% 12.7% 3.0% 3.1% 5.2%			Turns 2.10 2.10 2.17 2.27 2.28 2.28 2.31 2.46
328,702	4,85 1,53 11,5%	<u>Yr.9</u> 45.5% 45.5% 21.1% 21.1% 12.8% 3.0% 3.0% 3.2% 40.0%		Net Profit: Yr 1 \$1,77 Yr 2 \$172,2 Yr 3 \$182,2 Yr 4 \$181,2 Yr 5 \$201,6 Yr 6 \$212,2 Yr 8 \$243,5 Yr 8 \$343,5 Yr 9 \$350,5 Yr 10 \$350,5 Yr 10 \$350,5	Sales Per Foot \$193.91 \$197.78 \$201.74 \$205.77 \$209.89 \$214.09 \$214.09 \$212.74 \$227.19
362,319	4.53 1.51 11.5%	12.5% 12.5% 12.5% 12.9% 12.9% 3.0% 3.2% 40.3% 6.2%		74	Retail Sales Per Foot \$242.38 \$247.23 \$267.27 \$257.22 \$262.36 \$278.46 \$278.42 \$283.90 \$289.67
1				% of Sales 0.0% 3.5% 3.5% 3.8% 4.0% 4.1% 6.2% 6.2%	GMROI 1.73 1.14 1.85 1.89 1.98 2.00 2.04 2.04

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